

Sandra Schoonhoven, Head of Sustainability



# Where can we make the biggest impact while addressing the biggest challenges? We think that's in two areas

## Climate action

Aligning with global climate goals and growing green business



## Financial health

Steer our customers and community towards improved financial health



# ING's approach to climate change

Climate action and climate risk are two sides of the same coin

- 1. Climate action: We address the impact of ING's business on climate change with the Terra approach, committing to align our portfolio with the climate goals of the Paris agreement
- 2. Climate risk: The climate risk assessment addresses the impact of climate change on ING's business



## **Our climate strategy**

### Ambition: Steer our business towards the well-below 2°C goal of the Paris Agreement

#### Improving our own footprint

- Reduce: 78% CO2e reduction of our buildings
- Remain: 100% renewable energy and 100% climate neutral



### **Empowering our clients**

- Steer lending to well-below 2°C goal
- Grow our sustainable business



#### **Contributing to society**

- Making Terra open source
- Leading product/service innovation
- Contributing to global policy



# Our biggest impact on climate lies in what we finance and what we don't finance

#### What we finance



Sustainable Improvement Loans reduce interest rates for clients whose sustainability ratings improve



Green bonds raise money to finance various projects and activities. environmentally-friendly projects, such as renewable energy, sustainable buildings and clean transportation.



Sustainable Investments by ING in best in class sustainable companies, such as those pioneering new circular economy business models.



Mortgages, personal loans, and other services supporting retail customers to reduce their costs and improve the energy efficiency of their homes.

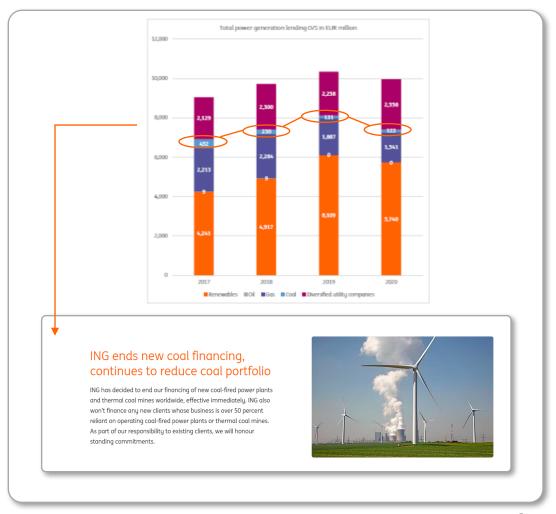


Green Loans supporting companies to make investments with a positive effect on nature and the environment



Sustainable
Investing is also
made available
to retail
customers who
want to make
investments in
sustainable
shares, bonds
and investment
funds

#### What we don't finance



## Terra defines how we measure our impact

And steer on our commitment to align with Paris Agreement goals

**Objective** 

Steer our loan book towards the goals of the Paris Agreement to keep global warming well below 2 degrees and ideally 1.5 degrees compared to preindustrial levels.

**Ambition level** 

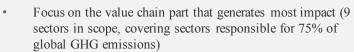
Contribute to a net-zero CO<sub>2</sub> economy by 2070 and net-zero GHG emissions by the end of the century.



#### **Key concepts**

sector

operate)



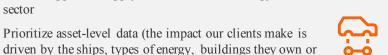
Toolbox approach: apply the best-fit methodology for each

Prioritize asset-level data (the impact our clients make is













#### What Terra is

- An approach that applies the 80-20 rule to focus on the technology shifts needed to meet global climate goals.
- A means to engage with clients on their (forward-looking) strategy both from an alignment and risk perspective
- An approach that allows target-setting at portfolio level

#### What Terra isn't

- A financed emissions approach covering the entire loanbook
- Only about reporting, it's about driving strategy.
- A risk tool though there are some opportunities for synergy

## Focus on main driver of emissions in value chain

	Power	Power Generation I	Distribution	Electricity off takers	
A	Oil & Gas	Upstream Trading	Midstream	Storage Downstream	
	Commercial Real Estate	Suppliers Construction	Owners	Maintenance Recycling	
	Residential mortgages	Suppliers Construction	Home owner	Maintenance Recycling	
	Cement	Suppliers	Production	Recycling	
	Steel	Mining Iron Transport	Production	End users Recycling	3
-0-0-0-0-0-0-0-0-0-0-0-0-0-0-0-0-0-0-0	Automotive	Suppliers Producers	Dealers	Maintenance Recycling	
$\sqrt{2}$	Aviation	Suppliers Airplane ma	anufacturers	Airliners	
	Shipping	Suppliers Ship builders	Ship ope	erator / owner Recycling	

# Theory of change: scaling our impact

- Sharing of insights contributes to standard setting
- Joining forces with peers results in supported methodologies
- Building a coalition of the willing amplifies our voice
- Being open drives action inside and outside the bank



Collective Commitment to Climate Action



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## Transition comes with risks

Rapid energy transition will have a positive impact on climate change but also lead to risks

Any transition comes with risks and opportunities. – just like we expect to see coming from the energy transition. What we expect to see are risks and opportunities coming from the transition itself as well from the climate change happening on the ground. These risks are usually clustered around **transition risk** and **physical risks**. We expect to see these risks translate into financial risks.

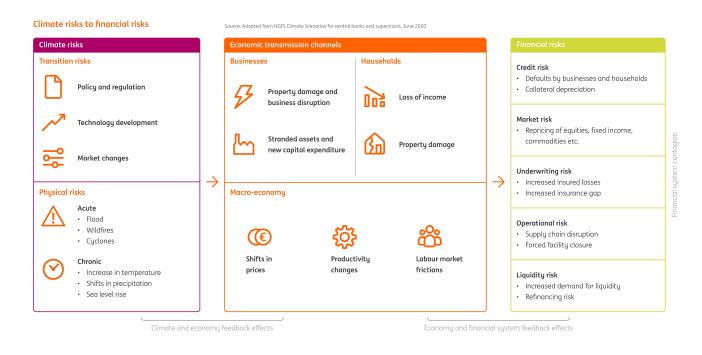
#### **Transition Risk**

• Risks from policy, legal, technology and market changes occurring in the shift to a lower-carbon economy. This could result in stranded assets and/or markets by the loss of value of assets that are no longer part of a more sustainable world.

#### **Physical Risk**

These risks can be event-driven (acute) such as increased severity of extreme weather events (e.g. cyclones, droughts, floods and fires) or relate to longer term (i.e. chronic) shifts in precipitation and temperature and increased variability in weather patterns (e.g. sea level rise).

#### How climate risks translate to financial risks







do your thing